



# **Tentative Budget FY2025**

**City Council Meeting**  
*April 3, 2024*

Submitted at Meeting  
Date: 4/3/24 Item: 31  
By Staff



# FY25 Budget Themes

- Responds to Council Priorities
  - Public Safety
  - Healthcare
  - Diversify the Economy
- Organizational Health
  - Enhance Recruitment and Retention Efforts
  - Enhance Training Budgets
- Fiscal Health
  - Conservative Budget
  - Largely “Status Quo”
  - Reserve Levels at or Above Targets
- Capital Improvement Projects
  - Less Funding Compared to FY24
  - Key Public Safety Projects Funded
  - Existing Project Funding Expanded for Inflation/Bidding Volatility



# FY25 Budget Summary

- Tentative budget responds to:
  - Public Safety
    - Fire Training Officer at the Fire Training Academy
    - Paramedic School – 20 Students
    - Expansion of DPS Graveyard Conditions team
    - Expansion of Problem Oriented Policing (POP) team
    - Restructure of The Animal Foundation (TAF) Contract
    - Additional Private Security
    - K-9's in Fire and DPS
  - Healthcare
    - Call Reduction Initiative via CAS Expansion
    - Additional funding of Homeless Resource Center
  - Diversifying the Economy
    - RDA Funding Capacity for Biotech Innovation Center/Lab Space
    - CSN NW Campus & Workforce Training Centers
    - Google Broadband Investments
  - Other Highlights
    - New Positions & ARPA Funded Position Conversions to GF
    - Staffing & Equipment Support for Civic Plaza opening
    - Contractual and Inflationary increases
    - Additional vehicles in DPS, Fleet and Animal Protective Services



# FY24 GF Year-End Estimate Summary

- **Current Estimate of Revenues are greater than budget - \$23.1M**
  - C-Tax year-end estimate is \$5.0M greater than budget
  - Franchise fees year-end estimate is \$13.1M greater than budget
  - \$3.6M was transferred into the General Fund as revenue replacement under the American Rescue Plan
- **Current Estimate of Expenditures exceeding budget - \$62.3M**
  - Services and Supplies is projected to exceed budget by \$13.4M (\$18.6M reflects American Rescue Plan City-sponsored projects)
    - Services and Supplies without those expenses is underrunning budget by \$5.1M
  - Salaries and benefits are underrunning budget by \$12.0M
  - Assumes \$55.0M to CIP for projects and to purchase the animal shelter building from The Animal Foundation from FY23 excess beginning fund balance and FY24 additional revenue



# FY25 GF Revenue Assumptions

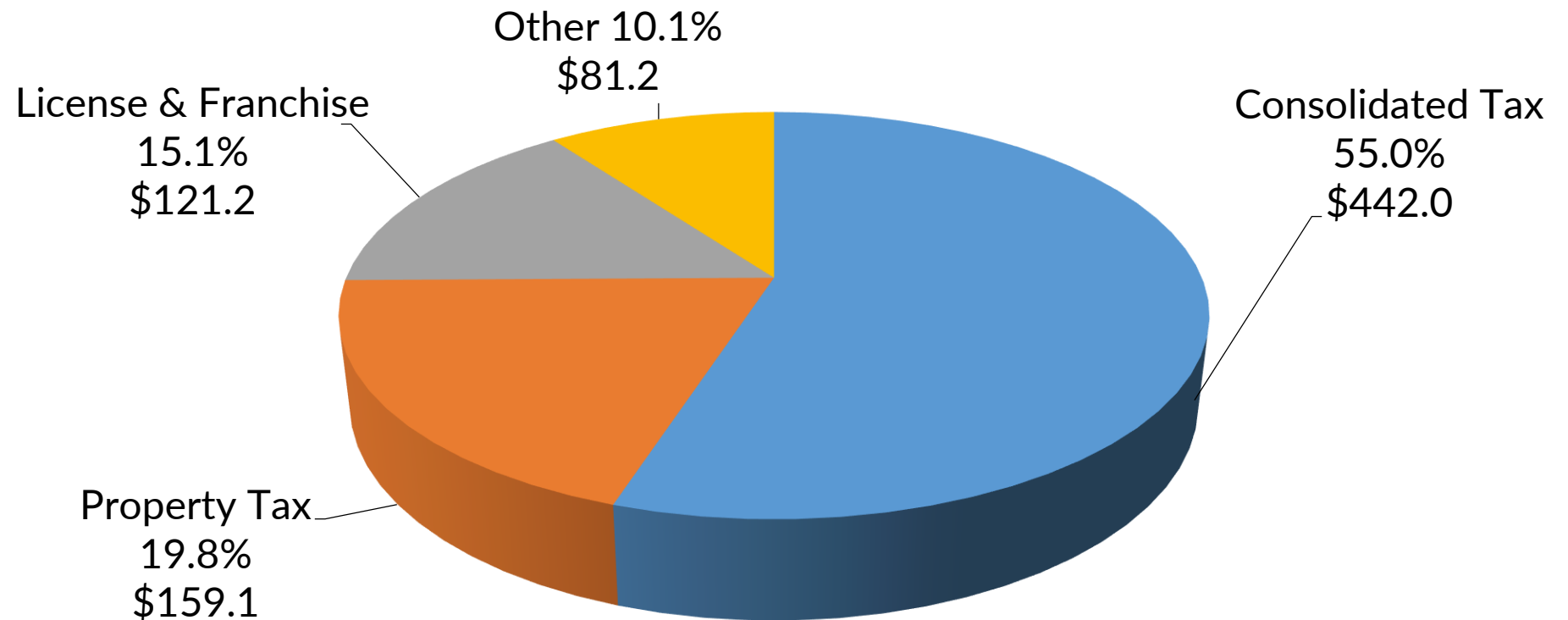
**Revenues - overall (projection to budget) increase of 2.2%**

- C-TAX increase at 1.6%
- Property Tax increase at 5.25%
  - Assessed value increase 10.0%
  - Tax cap for residential at 3% and non-residential at 8%
  - Abatement \$64.0M
- License & Franchise increase at 2.6%
- Fines and Charges for Services & Other revenues increase at 3.7%
  - \$8.0M Medicaid Reimbursement
- Contribution from Redevelopment Agency of \$3.1M



# FY25 General Fund Revenues

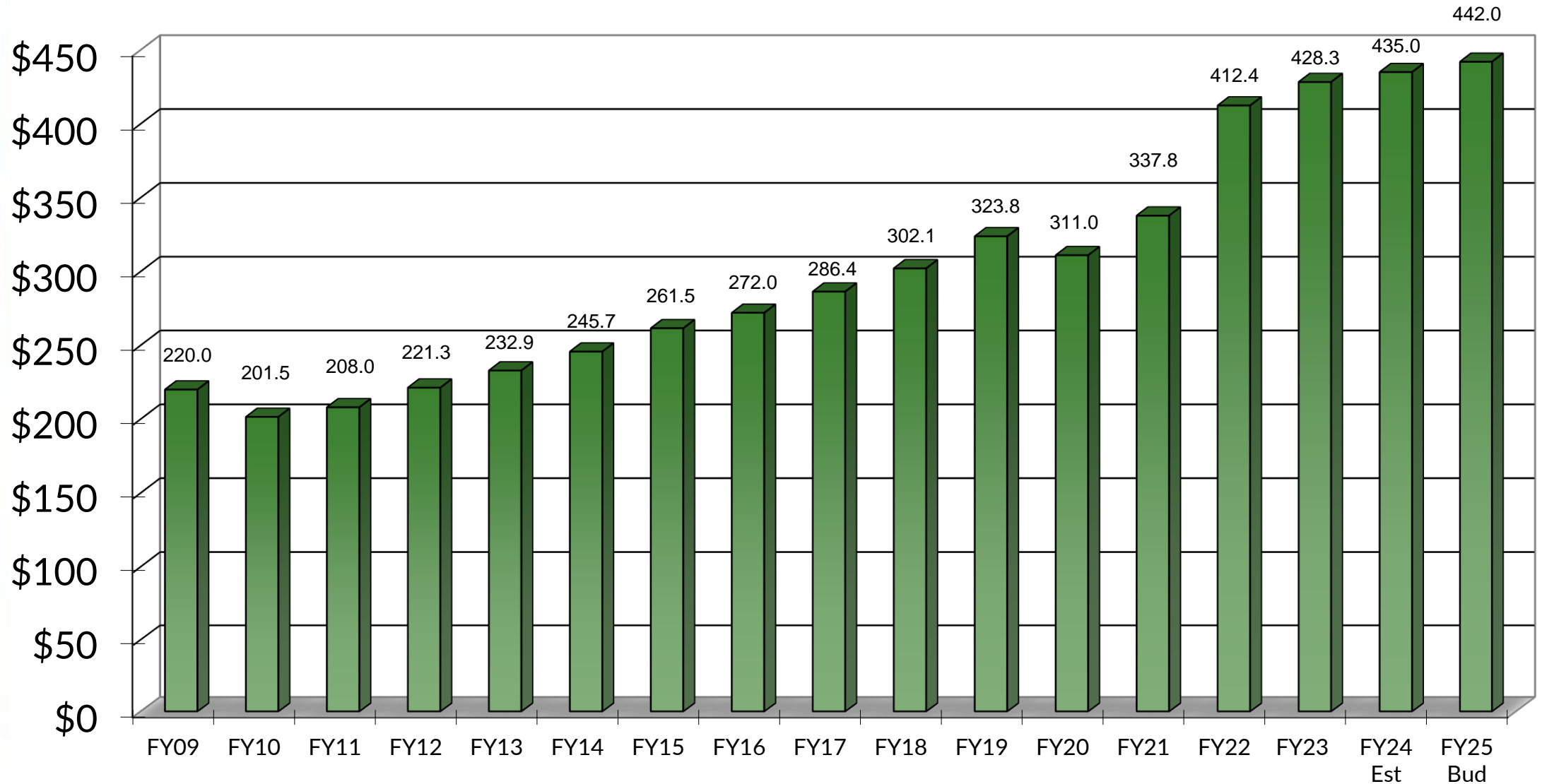
(Total \$803.5 by category expressed in millions)





# Consolidated Tax History

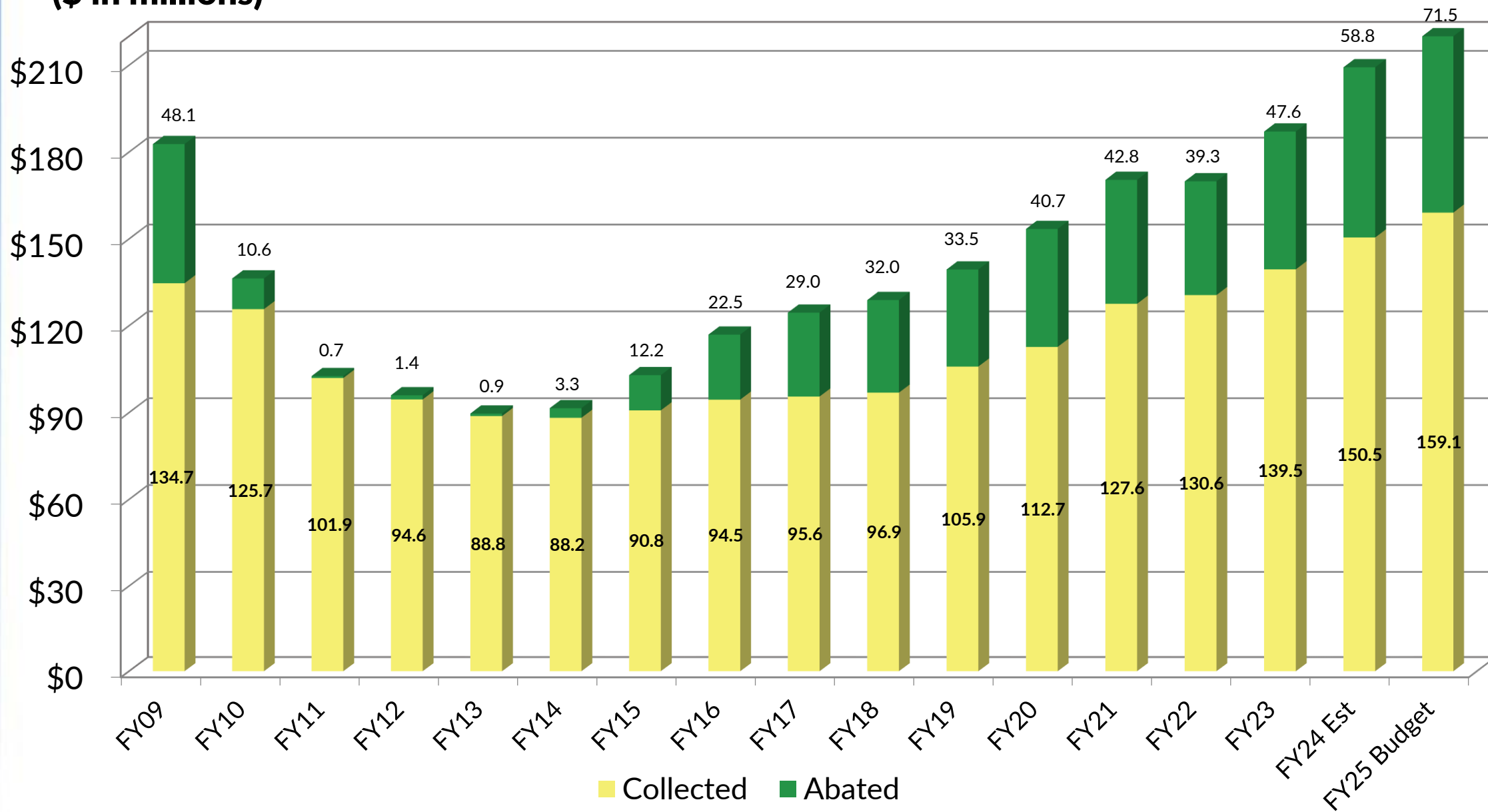
(\$ in millions)





# Property Tax History

(\$ in millions)







# FY25 Expenditure Highlights

- Metro requested increase at 8.7%
  - 46 additional civilian positions
  - 22 additional commissioned positions (Does not include 100 commissioned positions to be added from “More Cops” and the Crime Prevention Act funds)
  - Remaining increase is due to COLAs, increased workers’ compensation charges and increased vehicle and equipment maintenance
- The Animal Foundation contract increase
- Civic Plaza staffing, security, supplies, programming and utility costs
- Increased operating costs for the Homeless Resource Center
- 24 full-time and 2 hourly positions funded under ARPA position restoration have been transferred back to the General Fund
- Responds to inflationary cost increases on utilities and services and supplies



# FY25 Expenditure Highlights (cont.)

- Collective Bargaining Agreements
  - PPA and POA – Valid through 6/30/25
  - IAFF and CEA – **Valid through 6/30/24**
  - POSA – Valid through 6/30/26
  - LVMPD/PMSA in arbitration



# FY25 Expenditure Highlights (cont.)

## Full-Time Equivalent (FTE) Staffing Level

- FY25 Position Recommendations
  - 28.67 new positions

General Fund	19.00	Non-Public Safety	16.67
Other Funds	9.67	Public Safety	12.00
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	28.67		28.67



# New Position Recommendations

- ✓ **General Fund – 19.00**
  - 1 – Finance– Payroll Analyst
  - 1 – Fire and Rescue – Fire Training Officer
  - 1 – Fire and Rescue – Hydrant Technician (LVVWD partnership)
  - 1 – Fire and Rescue – Fire Cadet (2 at .50)
  - 1 – Neighborhood Services – Budget Analyst
  - 1 – Parks, Recreation & Cultural Affairs – Irrigation System Repairer
  - 1 – Parks, Recreation & Cultural Affairs – Graffiti Technician
  - 4 – Public Safety – Deputy City Marshals
  - 2 – Public Safety – Corrections Officers
  - 1 – Youth Development & Social Initiatives – Youth Development Behavior Specialist



# New Position Recommendations (cont.)

## ✓ General Fund (continued)

Positions to support Civic Plaza - 5

1 – Parks, Recreation & Cultural Affairs – Facility & Event Coordinator

1 – Parks, Recreation & Cultural Affairs – Production Technician

2 – Parks, Recreation & Cultural Affairs – Maintenance Workers

1 – Public Safety – Deputy City Marshal (stationed in Civic Plaza Bldg. 1)



# New Position Recommendations (cont.)

## ✓ Other Funds – 9.67

### -Enterprise Funds – 5.00

1 – Parking– Administrative Support Assistant

1 – Parking– Parking Services Technician

1 – Sanitation– Network Administration Specialist

2 – Sanitation– Maintenance Workers

### -Internal Service Funds – 4.67

0.67 – Liability Insurance & Property Damage – Human Resources  
Technician

1 – Innovation & Technology – Middleware Developer

1 – Innovation & Technology – Security Analyst

1 – Public Works– Fleet Services Worker

1 – Public Works– Facilities Field Supervisor



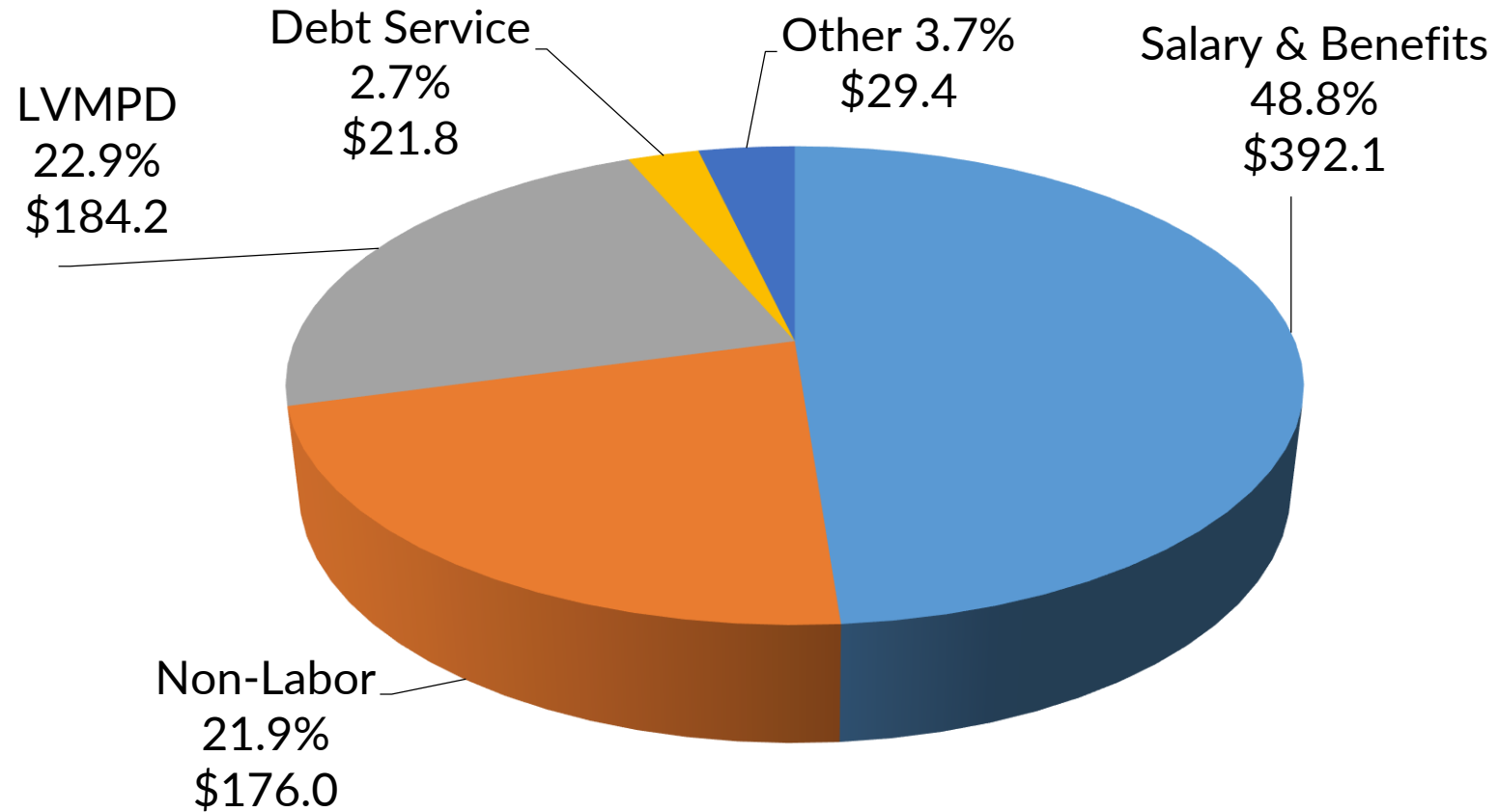
# Full Time Equivalent History

	2017	2018	2019	2020	2021	2022	2023	2024	2025
Public Safety	1,365	1,395	1,424	1,441	1,434	1,448	1,500	1,535	1,547
All Others	1,986	2,102	2,181	2,159	2,193	2,179	2,254	2,289	2,306
Total	3,351	3,497	3,605	3,600	3,627	3,627	3,754	3,824	3,853
Difference		146	108	(5)	27	0	127	70	29



# FY25 General Fund Expenditures

(Total \$803.5 by category expressed in millions)

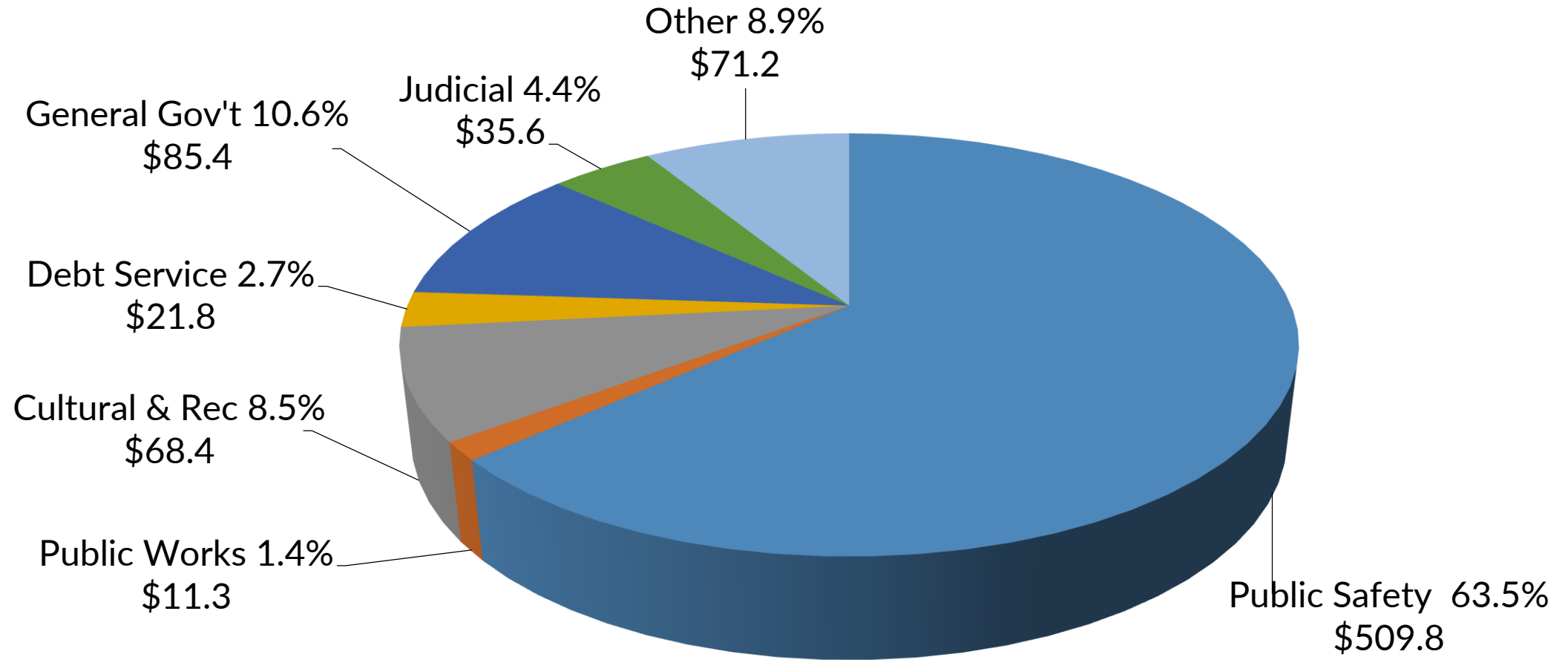






# FY25 General Fund Expenditures

(Total \$803.5 by function expressed in millions)





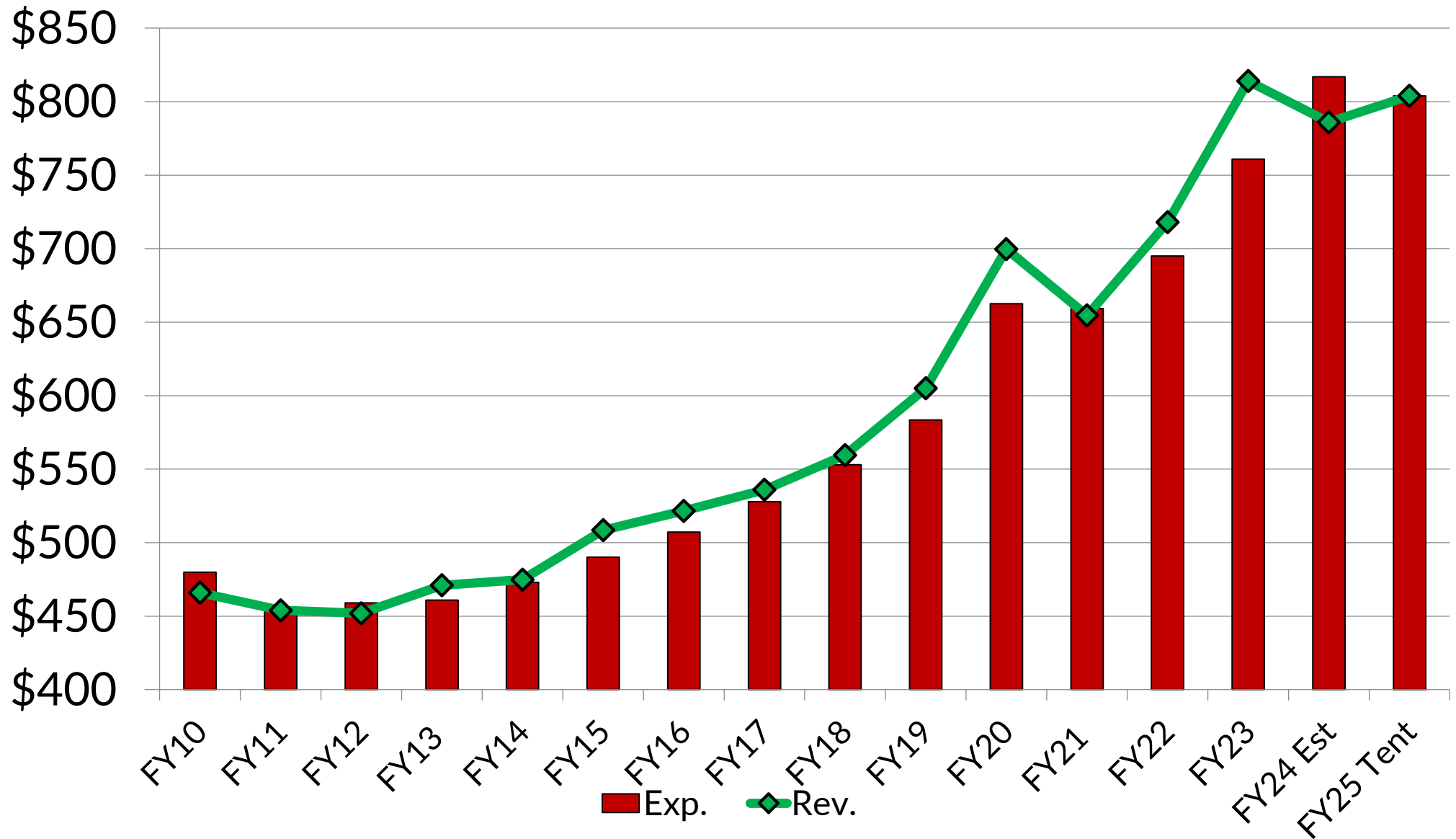
## FY25 General Fund Tentative Budget

(\$ in millions)

	FY23 Actual	FY24 Estimate	FY25 Tentative
Beginning Unrestricted Fund Balance	\$ 191.6	\$ 243.9	\$ 213.5
Consolidated Tax	428.3	435.0	442.0
Property Tax	139.5	150.5	159.1
License & Franchise	115.8	118.1	121.2
Other	80.9	78.3	81.2
Transfers In from Other Funds	49.2	4.4	-
Revenues	\$ 813.7	\$ 786.3	803.5
Wages & Benefits	\$ 333.0	\$ 361.2	\$ 392.1
Non-Labor	129.6	166.9	176.0
LVMPD - Operations	153.4	169.5	184.2
Transfer out - Debt Service	19.3	22.7	21.8
Transfer out - Capital One Time	78.8	55.0	5.6
Transfer out - Capital	37.7	20.0	20.0
Transfer out - Other Funds	9.6	21.4	3.8
Expenditures	761.4	\$ 816.7	\$ 803.5
Excess (Shortfall)	\$ 52.3	\$ (30.4)	\$ 0.0
Ending Unrestricted Fund Balance	\$ 243.9	\$ 213.5	\$ 213.5
Ending Unrestricted Fund Balance Percent	32.0%	26.1%	26.6%



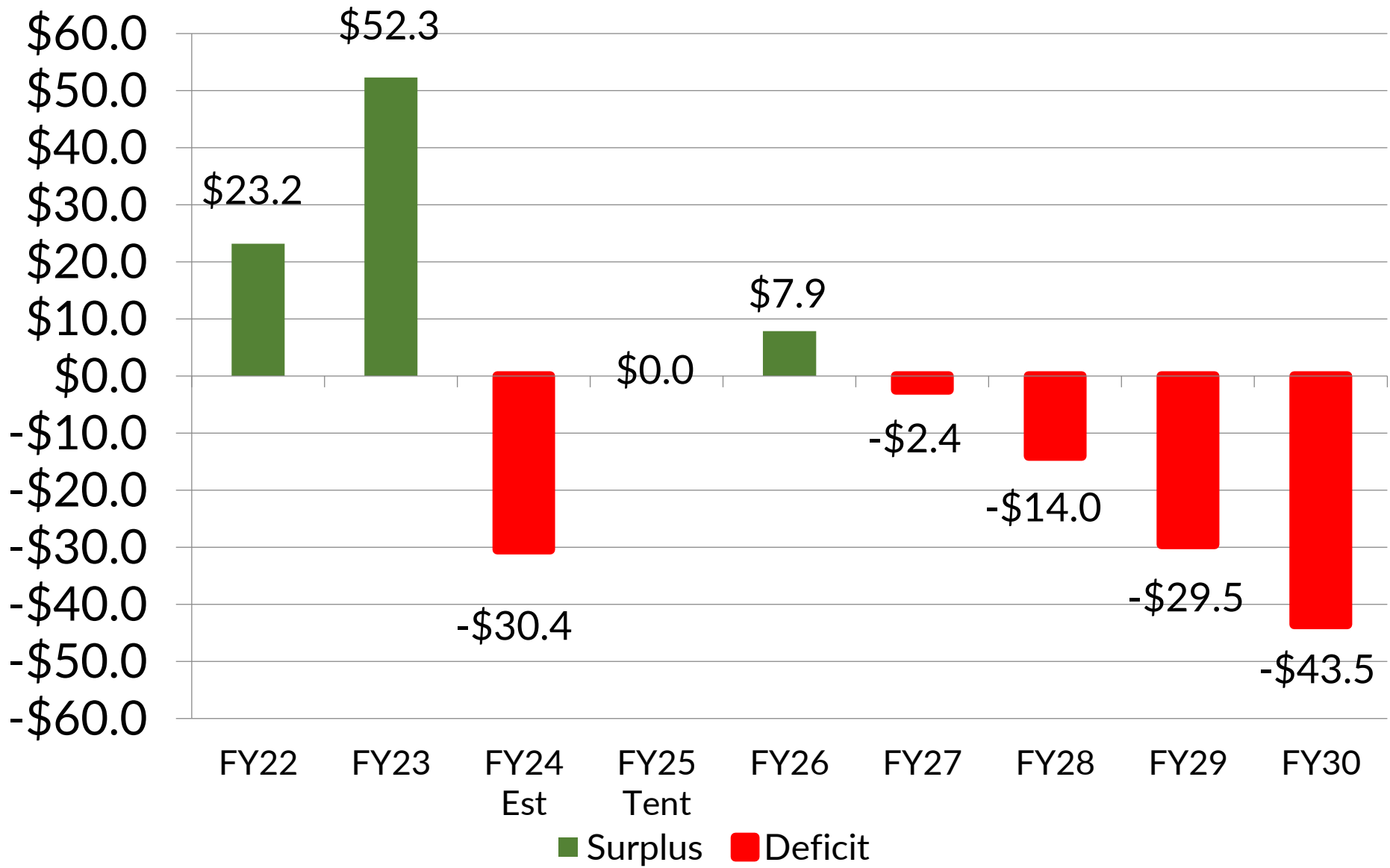
# General Fund Rev. & Exp. Trending





# General Fund Forecast

(\$ in millions)





# FY25 Capital Improvement Plan

Project funding from various sources (with some restricted to eligible funding source use)

- 5 Cent Ad Valorem (Facilities)
- Annual Medicaid Reimbursement
- Fire Safety Initiative
- General Fund/Fund Balance Transfer-In
- LVCVA (Parks)
- LVMPD Contributions
- Motor Vehicle Fuel Tax
- Reallocation of existing project funding (closed-out projects)
- Residential Construction Tax



# FY25 Capital Improvement Plan (cont.)

- Major Projects:
  - Cragin Park Soccer Field - \$2.5M (W1)
  - Angel Park Improvements - \$1.7M (W2)
  - Strong Start Charter School Expansion - \$6M (W3)
  - Bunker Park Regional Pickleball Complex - \$3.2M (W4)
  - Heers Park Improvements - \$2M (W5)
  - Centennial Hills Community Center Pool Improvements - \$4M (W6)



# FY25 Capital Improvement Plan (cont.)

## Major Public Safety Projects:

- Animal Control TAF Shelter Building Acquisition - \$15M
- LVMPD Providence/Skye Canyon Area Substation & Park - \$10M  
(\$8M split between CLV/CC via LVMPD budget)
- LVMPD New 911 Multi-Agency Facility - \$13M  
(\$7M FY25, \$6M FY24)
- Fire/EMS Apparatus and Equipment Replacements - \$8.1M
- Fire Training Center Rehab - \$13.3M  
(\$2M FY25, \$6M FY24, \$1.3M FY23, \$3M FY22)
- FS 103 3-Bay Replacement Full Design and Land Acquisition - \$2M  
(\$500K FY25, \$1.5M FY24)
- Fire Station Perimeter Fencing Security Upgrades - \$250K



# FY25 Capital Improvement Plan (cont.)

FY25 new capital project allocation:

- Total allocation from various sources is \$133.4M (68.3% of \$195.2 FY24)
- Does not include those projects approved and allocated funding by regional agencies (RTC; RFCD; NDOT)

Allocation by category:

- City Facilities/General Govt. - \$57.7M
  - Parks and Recreation - \$30.8M
  - Public Safety - \$22.0M
  - Mayor/Council Discretionary CIP/RCT Carryover - \$5.8M
  - Road and Flood - \$13.8M
  - Technology - \$2.0M
  - Municipal Parking \$1.3M
- 
- Total of 19 new projects for FY25





# Redevelopment Agency

- Fiscal Trends
  - Assessed value increase in FY23 at 14.3%, FY24 at 11.2% and FY25 at 7.9%
  - Tax increment Revenue growth in FY23 at 20.4%, FY24 at 13.8% and FY25 at 19.7%
- Development in Las Vegas Medical District
- Resource Partner for Hundred Plan in Action
- Symphony Park Development
- Visual Improvement Program
- Safety/Security Grant Program
- Downtown Special Event Public Safety Support Program
- RDA Area Powerline and Power Service Upgrade Program
- Cashman Redevelopment
- Contribution to City of \$3.1M for maintenance in RDA area
- International Innovation Centers – Smart Cities Innovation
  - International Innovation Center I at 300 S. 4<sup>th</sup> Street
  - International Innovation Center II at Herbert



# Redevelopment Agency

(\$ in millions)

	FY23 Actuals	FY24 Estimate	FY25 Budget
Beginning Unrestricted Fund Balance	\$ 32.6	\$ 29.3	\$ 26.3
Tax Increment	\$ 31.0	\$ 34.8	\$ 37.5
Less 18% set aside	(5.6)	(6.3)	(6.8)
Other/Contributions	8.0	5.9	2.2
Revenues	\$ 33.4	\$ 34.4	\$ 32.9
Operations	\$ 5.6	\$ 5.9	\$ 6.2
Debt Service	9.8	10.0	10.0
Tax Increment Financing	3.2	3.9	4.3
Contribution to CLV GF	2.2	3.0	3.1
Program Expense	1.2	11.3	17.6
Contribution to CLV Capital Projects	13.4	2.0	-
Contribution to CLV Debt Service	1.3	1.3	1.3
Contribution to Parking EF	-	-	5.0
Expenditures	\$ 36.7	\$ 37.4	\$ 47.5
Excess (Shortfall)	\$ (3.3)	\$ (3.0)	\$ (14.6)
Ending Unrestricted Fund Balance	\$ 29.3	\$ 26.3	\$ 11.7



# FY25 Tentative Budget – All Funds

(\$ in millions)

	FY23 Actuals	FY24 Estimate	FY25 Budget
General Fund	\$ 761.4	\$ 816.7	\$ 803.6
Special Revenue Fund	188.4	178.7	180.4
Capital Program	312.5	468.8	609.4
Debt Service Fund	43.4	44.8	47.7
Permanent Fund	0.1	0.1	0.3
Enterprise Fund	214.2	255.4	247.4
Internal Service Fund	174.6	190.1	204.0
Total	\$ 1,694.6	\$ 1,954.6	\$ 2,092.8
Authorized FTE Staffing Level			
Regular Employees	2,968.44	3,005.00	3,057.59
Temporary Employees	28.96	30.00	30.00
Hourly Employees	756.78	789.00	785.08
Total Authorized FTE Staffing Level	3,754.18	3,824.00	3,852.67
City Population	661K	667K	675K



# Key Budget Takeaways

- Responds to Council priorities of Public Safety, Healthcare and Diversifying the Economy
- Focus on Organizational and Fiscal Health
- Conservative budget for FY25
- Filing balanced General Fund budget for FY25 Tentative



# Next Steps

- **Filing of Tentative Budget – April 15, 2024**
- **Final Budget Hearing - May 21, 2024**
- **Filing of Final Budget- June 3, 2024**
- **Filing of 5-Year CIP – August 1, 2024**